## Consolidated Financial Results for the Year Ended March 31, 2020

(All financial information has been prepared in accordance with Generally Accepted Accounting Principles in Japan)

May 27, 2020

| Company name  | : DAICEL CORPORATION   |
|---|--|
| Stock Exchange on which the shares are listed         | : Tokyo Stock Exchange in Japan  |
| Code number   | : 4202   |
| URL   | : https://www.daicel.com   |
| Representative  | : Yoshimi Ogawa, President and CEO   |
| Contact person  | : Masahiko Hirokawa, General Manager-Investor Relations & Corporate Communications |
|   | Phone +81-3-6711-8121  |
| Scheduled date of the general meeting of shareholders | : June 19, 2020  |
| Scheduled date for submitting financial statements    | : Undecided  |

Scheduled date of the general meeting of sharehold Scheduled date for submitting financial statements Scheduled date for dividend payment The additional materials of the Financial Results The briefing session of the Financial Results

- : June 22, 2020
- : Yes
- : Yes (for institutional investors and analysts)

| 1. Consolidated Financial Results for the Year Ended March 31, 2020 |  |
|---|--|
| (1) Consolidated Operating Results                                  |  |

|            | (Amounts are r | ounded down to the nearest million) |
|------------|----------------|-------------------------------------|
|            |                | (% of change from previous year)    |
| <i>a</i> . | 0.11           | Profit attributable                 |

|                          | Net sales       |        | Operating profit |        | Ordinary profit |        | Profit attributable<br>to owners of parent |        |
|--------------------------|-----------------|--------|------------------|--------|-----------------|--------|--|--------|
|                          | Millions of Yen | %      | Millions of Yen  | %      | Millions of Yen | %      | Millions of Yen                            | %      |
| Year ended Mar. 31, 2020 | 412,826         | (11.2) | 29,644           | (42.1) | 31,781          | (40.5) | 4,978                                      | (85.9) |
| Year ended Mar. 31, 2019 | 464,859         | 0.4    | 51,171           | (13.2) | 53,433          | (12.5) | 35,301                                     | (4.8)  |

(Note) Comprehensive income: 2,299 millions of yen [(94.1%)] for the Year ended March 31, 2020 and 38,968 millions of yen [(11.9%)] for the Year ended March 31, 2019

|                          | Profit per share | Diluted profit<br>per share | Return on equity | Ordinary profit<br>to total assets | Operating profit<br>to net sales |
|--------------------------|------------------|-----------------------------|------------------|------------------------------------|----------------------------------|
|                          | Yen              | Yen                         | %                | %                                  | %                                |
| Year ended Mar. 31, 2020 | 15.49            | -                           | 1.3              | 5.1                                | 7.2                              |
| Year ended Mar. 31, 2019 | 105.38           | -                           | 9.1              | 8.3                                | 11.0                             |

(Reference) Share of profit of entities accounted for using equity method: 1,772 millions of yen for the Year ended March 31, 2020 and 1,762 millions of yen for the Year ended March 31, 2019

### (2) Consolidated Financial Position

|                          | Total assets    | Net assets      | Capital adequacy ratio | Net assets per share |
|--------------------------|-----------------|-----------------|------------------------|----------------------|
|                          | Millions of Yen | Millions of Yen | %                      | Yen                  |
| Year ended Mar. 31, 2020 | 597,992         | 392,583         | 60.6                   | 1,166.56             |
| Year ended Mar. 31, 2019 | 654,791         | 423,243         | 60.1                   | 1,198.77             |

(Reference) Shareholders' equity: 362,545 millions of yen as of March 31, 2020 and 393,597 millions of yen as of March 31, 2019

#### (3) Consolidated Cash Flows

|                          | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at the end of year |  |
|--------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|--|
|                          | Millions of Yen                      | Millions of Yen                      | Millions of Yen                      | Millions of Yen                              |  |
| Year ended Mar. 31, 2020 | 57,193                               | (45,864)                             | (47,883)                             | 80,674                                       |  |
| Year ended Mar. 31, 2019 | 58,523                               | (41,095)                             | (25,636)                             | 120,016                                      |  |

#### 2. Dividends

|   |             | Cash        | dividends per | Dividends in<br>total | Dividend<br>payout ratio | Dividends to<br>net assets |                         |                      |
|---|-------------|-------------|---------------|-----------------------|--------------------------|----------------------------|-------------------------|----------------------|
| (Reference data)                        | 1st quarter | 2nd quarter | 3rd quarter   | 4th quarter           | Annual                   | (Annual)                   | (Consolidated<br>basis) | (Consolidated basis) |
|   | Yen         | Yen         | Yen           | Yen                   | Yen                      | Millions of Yen            | %                       | %                    |
| Year ended Mar. 31, 2019                | -           | 16.00       | -             | 16.00                 | 32.00                    | 10,615                     | 30.4                    | 2.7                  |
| Year ended Mar. 31, 2020                | -           | 16.00       | -             | 18.00                 | 34.00                    | 10,754                     | 219.5                   | 2.9                  |
| Year ending Mar. 31, 2021<br>(Forecast) | _           | _           | _             | -                     | _                        |                            | -                       |                      |

(Note) Breakdown of the year-end dividend for the Year ended March 31, 2020: ordinary dividend 16.00 yen and commemorative dividend 2.00 yen (100th-anniversary commemoration)

The dividend forecast for the Year ending March 31, 2021 is undecided yet, though we expect to continue stable dividends payment.

### 3. Forecast of Consolidated Financial Results for the Year Ending March 31, 2021

|                           |                 |       |                  |        |                 | (% of cha | ange from same p                           | eriod of p | previous year)      |
|---------------------------|-----------------|-------|------------------|--------|-----------------|-----------|--|------------|---------------------|
|                           | Net sales       | 3     | Operating profit |        | Ordinary profit |           | Profit attributable<br>to owners of parent |            | Profit<br>per share |
|                           | Millions of Yen | %     | Millions of Yen  | %      | Millions of Yen | %         | Millions of Yen                            | %          | Yen                 |
| Year ending Mar. 31, 2021 | 386,000         | (6.5) | 17,500           | (41.0) | 19,500          | (38.6)    | 10,000                                     | 100.9      | 32.18               |

\*Notes

 Changes in significant subsidiaries during the Year ended Mar. 31, 2020: Not applicable (Note) Changes in specified subsidiaries that caused a change in the scope of consolidation

(2) Changes in accounting policies, changes in accounting estimates and restatements

i Changes in accounting policies due to revisions of accounting standards: Not applicable

ii Changes in accounting policies other than (2)-i: Not applicable

iii Changes in accounting estimates: Not applicable

iv Retrospective restatements: Not applicable

(3) Number of shares issued (common share)

| i Number of shares issued at the end of each period<br>(Including treasury shares)                        | As of Mar. 31, 2020         | 315,942,682 shares | As of Mar. 31, 2019         | 331,942,682 shares |
|---|-----------------------------|--------------------|-----------------------------|--------------------|
| ii Number of treasury shares at the end of each period  | As of Mar. 31, 2020         | 5,160,966 shares   | As of Mar. 31, 2019         | 3,609,174 shares   |
| iii Average number of shares during the each period<br>(Cumulative from the beginning of the fiscal year) | Year ended<br>Mar. 31, 2020 | 321,385,570 shares | Year ended<br>Mar. 31, 2019 | 334,988,060 shares |

(Reference) Overview of the Unconsolidated Financial Results

Unconsolidated Financial Results for the Year Ended March 31, 2020 (1) Unconsolidated Operating Results

(Amounts are rounded down to the nearest million) (% of change from previous year)

|                          | Net sales       |        | Operating profit |        | Ordinary profit |        | Profit          |        |
|--------------------------|-----------------|--------|------------------|--------|-----------------|--------|-----------------|--------|
|                          | Millions of Yen | %      | Millions of Yen  | %      | Millions of Yen | %      | Millions of Yen | %      |
| Year ended Mar. 31, 2020 | 203,228         | (12.9) | 3,240            | (74.1) | 15,714          | (36.8) | 8,231           | (54.4) |
| Year ended Mar. 31, 2019 | 233,345         | (2.6)  | 12,496           | (43.4) | 24,851          | (34.0) | 18,065          | (33.3) |

|                          | Profit per share | Diluted profit<br>per share |
|--------------------------|------------------|-----------------------------|
|                          | Yen              | Yen                         |
| Year ended Mar. 31, 2020 | 25.61            | -                           |
| Year ended Mar. 31, 2019 | 53.93            | -                           |

(2) Unconsolidated Financial Position

|                          | Total assets    | Net assets      | Capital adequacy ratio | Net assets per share |
|--------------------------|-----------------|-----------------|------------------------|----------------------|
|                          | Millions of Yen | Millions of Yen | %                      | Yen                  |
| Year ended Mar. 31, 2020 | 399,142         | 251,324         | 63.0                   | 808.68               |
| Year ended Mar. 31, 2019 | 443,191         | 273,419         | 61.7                   | 832.75               |

(Reference) Shareholders' equity: 251,324 millions of yen as of March 31, 2020 and 273,419 millions of yen as of March 31, 2019

\*This Financial Results report is not subject to audit.

\*Explanations or other special matters to appropriate use of the forecast of consolidated financial results

The forecast of consolidated financial results and certain other statements contained in this document are forward-looking statements, which are rationally determined based on information currently available to the company. For a variety of reasons, actual performance may differ substantially from these projections.

### 4. Overview of the operating results

(1) Overview of the operating results for the quarter under review

Looking at the world trends during the fiscal year ended March 2020, the global economy remained uncertain due to the intensifying US-China trade conflict, the slowdown in the Chinese economy, the deterioration of Japan-Korea relations, and the spread of COVID-19.

Amid such circumstances, the Group has been working hard to improve business performance by reforming the management base while continuously reducing costs. However, the slowdown in the Chinese economy and changes in the product mix for automobile airbag inflators (gas-generating device) due to a decrease in sales volume in the supply of replacement products for recalls by other companies, have had an effect. Additionally, in the fourth quarter, the sales volume of automobile airbag inflators and engineering plastics declined due to a decrease in the demand in China due to the spread of COVID-19.

These factors have resulted in lower revenue and profits in the consolidated fiscal year.

As a result, sales revenue for the consolidated fiscal year under review totaled ¥412,826 million (down 11.2% year-on-year). On the income front, operating income amounted to ¥29,644 million (down 42.1% year-on-year), ordinary income was ¥31,781 million (down 40.5% year-on-year), and net income attributable to owners of the parent was ¥4,978 million (down 85.9% year-on-year) due mainly to an impairment loss of ¥14,757 million as extraordinary loss in pyrotechnic devices segment.

(Unit: Million Yen)

|                           |           |                  | -               |  |
|---------------------------|-----------|------------------|-----------------|--|
|                           | Net Sales | Operating Income | Ordinary Income | Net income attributable<br>to owners of parent |
| Year ended March 31, 2020 | 412,826   | 29,644           | 31,781          | 4,978  |
| Year ended March 31, 2019 | 464,859   | 51,171           | 53,433          | 35,301   |
| Change from previous year | -52,033   | -21,527          | -21,652         | -30,323  |
| % of change               | -11.2     | -42.1            | -40.5           | -85.9  |

Capital investment for the fiscal year under review

(Unit: Million Yen)

|                           | Capital investment |            | Deprecia | Depreciation and amortization |            |        | Foreign<br>exchange |           |
|---------------------------|--------------------|------------|----------|-------------------------------|------------|--------|---------------------|-----------|
|                           | Tangible           | Intangible | Total    | Tangible                      | Intangible | Total  |                     | (USD/JPY) |
| Year ended March 31, 2020 | 45,458             | 2,109      | 47,568   | 27,022                        | 1,979      | 29,002 | 21,295              | 109       |
| Year ended March 31, 2019 | 42,590             | 2,103      | 44,694   | 28,304                        | 1,740      | 30,044 | 20,749              | 111       |
| Change from previous year | 2,868              | 6          | 2,874    | -1,282                        | 239        | -1,042 | 546                 | -         |
| % of change               | 6.7                | 0.3        | 6.4      | -4.5                          | 13.7       | -3.5   | 2.6                 | -         |

(Note) Depreciation and amortization do not include amortization of goodwill.

### [Cellulosic Derivatives]

Sales revenue of cellulose acetate declined due to a decrease in sales volume for LCD film applications and cigarette filter applications.

As for acetate tow for cigarette filters, amid the worldwide glut, sales revenue increased due to an increase in sales volume due to our efforts to increase share of main customers while also finding new customers.

Consequently, overall segment sales revenue amounted to ¥75,744 million (down 9.0% year-on-year). Operating income was ¥11,471 million (down 28.3% year-on-year), due mainly to a decrease in sales volume of cellulose acetate.

### [Organic Chemicals]

Acetic acid, our key product, and organic chemicals posted a decrease in sales revenue due to a downward trend in the market and a decline of domestic and overseas sales volume owing to impact of the slowdown in the Chinese economy.

Performance chemicals posted a decline in sales volume of some products due primarily to reduced demand for automotive, electronic, and cosmetic materials affected mainly by the decelerating Chinese economy, despite an increase in sales volume of alicyclic epoxy which continues to face tight supply and demand conditions.

The chiral separation business, such as optical resolution columns, posted flat sales revenue due to steady growth of the new business despite a decrease in chiral stationary phases (CSPs) sales.

Consequently, overall segment sales fell to ¥80,142 million (down 10.5 % year-on-year). Operating income also dropped to ¥10,100 million (down 29.8% year-on-year), due to the slowdown in the product market and other factors.

### [Plastics]

The engineering plastics business, such as polyacetal (POM), polybutylene terephthalate (PBT) resin and liquid crystal polymers (LCP), registered a decline in sales revenue, adversely affected by sluggish demand for automobiles, smartphones, etc., due to the decelerating Chinese economy and the spread of COVID-19 in the fourth quarter.

Decline in sales revenue was also recorded by the plastic compound business, centering on ABS resin and engineering plastic alloy resin, due to a decrease in sales volume resulting from the slowdown in the Chinese market, the spread of COVID-19 in the fourth quarter and other factors.

As for the plastic processing business, including molded containers and films, sales revenue decreased due to a decrease of sheet sales despite an increase in high-performance film sales.

Consequently, overall segment sales amounted to ¥165,779 million (down 5.7% year-on-year). Operating income was ¥20,109 million (down 2.5% year-on-year) due mainly to a decrease of sales volume.

[Pyrotechnic Devices]

As for the automobile airbag inflator (gas-generating device) and other automobile safety parts business, sales volume of inflators for new vehicles was flat due to the spread of COVID-19 in the fourth quarter, despite an increase in sales volume in both the domestic and Chinese markets. As a whole, the sales revenue decreased due to a decrease in sales volume mainly in the supply of replacement products for recalls by other companies.

Aerospace & defense businesses, which cover defense-related products, posted a decrease in sales revenue due mainly to a decrease in sales volume.

Consequently, overall segment sales came to ¥81,276 million (down 24.7% year-on-year). Operating income plunged to ¥3,471 million (down 77.7% year-on-year) due primarily to a decrease in sales volume of inflators for automobile airbags.

### [Other Businesses]

Sales revenue of other businesses increased due mainly to the acquisition of an overseas pharmaceutical manufacturing company.

Consequently, overall segment sales increased to ¥9,884 million (up 18.2% year-on-year). Operating income amounted to ¥370 million (down 37.2% year-on-year) due mainly to an increased expense of goodwill amortization.

#### (2) Overview of financial position for the fiscal year under review

Total assets as of March 31, 2020 were ¥597,992 million, a decrease of ¥56,799 million from March 31, 2019, due primarily to decreases in cash, deposits, and notes and accounts receivable despite an increase in property, plant and equipment.

Total liabilities were ¥205,408 million, a decrease of ¥26,139 million from March 31, 2019 due primarily to decreases in notes and accounts payable, bonds payable, and provision for environmental measures.

Total net assets were ¥ 392,583 million. Total shareholders' equity, which is calculated as the net assets minus non-controlling interests, was ¥362,545 million. Shareholders' equity ratio was 60.6%.

### (3) Overview of cash flow for the fiscal year under review

Cash flow from operating activities

Cash flow from operating activities during the consolidated fiscal year under review was ¥57,193 million (vs. 58,523 million in the previous fiscal year). The increases in cash flow were mainly attributable to ¥16,656 million of net income before income taxes and ¥29,396 million of depreciation and amortization. Meanwhile, the main factor for the decreases in cash flow was a payment of ¥9,820 million for corporate income taxes. Cash flow from investment activities

Cash flow from investment activities during the consolidated fiscal year under review was -45,864 million (vs. -¥41,095 million in the previous fiscal year). The main factors for the decrease in cash flow were expenditures of ¥44,127 million for the purchase of property, plant, and equipment.

Cash flow from financing activities

Cash flow from financing activities during the consolidated fiscal year under review was -¥47,883 million (vs. -¥25,636million in the previous fiscal year). The increases in cash flow were mainly attributable to ¥7,231 million of long-term loans payable. Meanwhile, the main factors accounting for the decrease in cash flow were ¥10,000 million of repayment of bonds, an expenditure of ¥17,814 million for acquisition of treasury stock, ¥10,410 million in dividend payments and ¥4,878 million in dividends paid to non-controlling interests.

As a result of the above, cash and cash equivalents on March 31, 2020 totaled ¥80,674 million.

|  | March 2017 | March 2018 | March 2019 | March 2020 |
|--|------------|------------|------------|------------|
| Shareholders' equity per total assets (%)                          | 61.6       | 60.1       | 60.1       | 60.6       |
| Shareholders' equity per total assets on<br>market value basis (%) | 77.4       | 61.5       | 60.3       | 41.0       |
| Ratio of interest-bearing liabilities to cash flow (year)          | 0.8        | 1.5        | 1.8        | 1.6        |
| Interest coverage ratio (times)                                    | 88.7       | 56.2       | 48.9       | 45.4       |

Reference: Trends in cash flow indicators

Notes: Shareholders' equity ratio: Shareholders' equity/Total assets

Shareholders' equity ratio on a market value basis: Market capitalization/Total assets

Ratio of interest-bearing debts to cash flow: Interest-bearing debts/Cash flow from operating activities

Interest coverage ratio: Cash flow from operating activities/Interest expenses

1. Each indicator is calculated based on consolidated financial results.

2. Market capitalization is calculated by multiplying the closing price at year-end by the number of outstanding shares at year-end (excluding treasury stocks).

3. Cash flow from operating activities is the net cash reported on the consolidated statement of cash flow. Interest-bearing debts include all consolidated balance sheet-reported liabilities on which interest is paid. For interest expenses, the amount of interest payment reported on the consolidated statement of cash flow is used.

### (4) Outlook

Regarding the outlook, the business environment of the Group is expected to be severe due to the spread of COVID-19 and the accompanying deterioration of economic trends. In response to this drastic change, the Group will work hard to improve profitability by reducing costs and inventories, etc.

In the fiscal year ending March 31, 2021, due to the spread of COVID-19, the world production volume of automobiles and smartphones will decrease, along with demand. Regarding the impact of the spread of the spread of COVID-19, we assume that domestic and overseas economic activities will be severely restricted in the first half, but will gradually return to normal in the second half.

Our anticipated earnings for the fiscal year ending March 31, 2021 are as follows.

**Consolidated Earnings Estimates** 

| Sales revenue                                   | ¥386.0 billion | (down 6.5% year-on-year)  |
|---|----------------|---------------------------|
| Operating income                                | ¥17.5 billion  | (down 41.0% year-on-year) |
| Ordinary income                                 | ¥19.5 billion  | (down 38.6% year-on-year) |
| Net income attributable to owners of the parent | ¥10.0 billion  | (up 100.9% year-on-year)  |

For these forecasts, we assume an exchange rate of ¥105/US dollar, (Asian spot) methanol price of US\$220/ton, Dubai crude oil price of US\$25/bbl and domestic naphtha price of ¥19,000/kl.

The forecasts above are based on currently available information. Actual results may differ from these forecasts due to a number of factors.

Outlook for the fiscal year ending March 31, 2021

(Unit: Million Yen)

|                            | Net Sales | Operating Income | Ordinary Income | Net income attributable<br>to owners of parent |
|----------------------------|-----------|------------------|-----------------|--|
| Year ending March 31, 2021 | 386,000   | 17,500           | 19,500          | 10,000   |
| Year ended March 31, 2020  | 412,826   | 29,644           | 31,781          | 4,978  |
| Change from previous year  | -26,826   | -12,144          | -12,281         | 5,022  |
| % change                   | -6.5      | -41.0            | -38.6           | 100.9  |

Outlook for sales by segment

(Unit: Million Yen)

|                | Medical/   | Smart  | Safety  | Materials | Engineering | Other      |
|----------------|------------|--------|---------|-----------|-------------|------------|
|                | Healthcare |        |         |           | Plastics    | Businesses |
| Year ending    |            | 04 500 | C1 000  | 104 500   | 100 500     | 14,000     |
| March 31, 2021 | 15,500     | 24,500 | 61,000  | 104,500   | 166,500     | 14,000     |
| Year ended     | 15 000     | 95.940 | 74.000  | 100.077   | 176 100     | 10.001     |
| March 31, 2020 | 15,088     | 25,349 | 74,806  | 109,377   | 176,123     | 12,081     |
| Change from    | 410        | 0.40   | 19.000  | 4.077     | 0.000       | 1.010      |
| previous year  | 412        | -849   | -13,806 | -4,877    | -9,623      | 1,919      |
| % change       | 2.7        | -3.3   | -18.5   | -4.5      | -5.5        | 15.9       |

Outlook for operating income by segment

| _             |            |       |        |           |             | (Ur        | nit: Million Yen) |
|---------------|------------|-------|--------|-----------|-------------|------------|-------------------|
|               | Medical/   | Smart | Safety | Materials | Engineering | Other      | Corporate         |
|               | Healthcare |       |        |           | Plastics    | Businesses |                   |
| Year ending   |            |       |        |           |             |            |                   |
| March 31,     | 500        | 2,500 | 0      | 13,000    | 16,000      | 1,500      | -16,000           |
| 2021          |            |       |        |           |             |            |                   |
| Year ended    |            |       |        |           |             |            |                   |
| March 31,     | 1,339      | 3,350 | 3,302  | 15,817    | 20,898      | 814        | -15,878           |
| 2020          |            |       |        |           |             |            |                   |
| Change from   | -839       | -850  | 2 209  | 9.017     | -4,898      | 686        | -122              |
| previous year | -039       | -850  | -3,302 | -2,817    | -4,090      | 000        | -122              |
| % change      | -62.7      | -25.4 | -100.0 | -17.8     | -23.4       | 84.3       | -0.8              |

Outlook for capital investment, etc.

(Unit: Million Yen)

|                            | Capital investment |            | Depreciation and amortization |          |            | R&D    | Foreign<br>exchange |           |
|----------------------------|--------------------|------------|-------------------------------|----------|------------|--------|---------------------|-----------|
|                            | Tangible           | Intangible | Total                         | Tangible | Intangible | Total  |                     | (USD/JPY) |
| Year ending March 31, 2021 | 55,000             | 2,000      | 57,000                        | 25,500   | 2,000      | 27,500 | 21,000              | 105       |
| Year ended March 31, 2020  | 45,458             | 2,109      | 47,568                        | 27,022   | 1,979      | 29,002 | 21,295              | 109       |
| Change from previous year  | 9,542              | -109       | 9,432                         | -1,522   | 21         | -1,502 | -295                | _         |
| % change                   | 21.0               | -5.2       | 19.8                          | -5.6     | 1.1        | -5.2   | -1.4                | _         |

Note: Depreciation and amortization do not include amortization of goodwill.

### (5) Basic concept regarding the selection of accounting standards

The Daicel Group will continue to prepare consolidated financial statements in accordance with Japanese standards, while taking into account the need to compare consolidated financial statements across different accounting periods and companies.

The Daicel Group will adopt International Accounting Standards, as appropriate, in consideration of circumstances in Japan and overseas.

### 5. Consolidated Financial Statements

(1) Consolidated Balance Sheets

|  | As of Mar. 31, 2019 | As of Mar. 31, 2020 |
|--|---------------------|---------------------|
| ssets                                  |                     |                     |
| Current assets                         |                     |                     |
| Cash and deposits                      | 114,044             | 80,751              |
| Notes and accounts receivable – trade  | 90,173              | 79,499              |
| Securities                             | 6,230               | 629                 |
| Inventories                            | 126,153             | 117,414             |
| Other                                  | 17,504              | 19,812              |
| Allowance for doubtful accounts        | (67)                | (66                 |
| Total current assets                   | 354,038             | 298,040             |
| Non-current assets                     |                     |                     |
| Property, plant and equipment          |                     |                     |
| Buildings and structures, net          | 60,387              | 61,064              |
| Machinery, equipment and vehicles, net | 72,920              | 65,559              |
| Tools, furniture and fixtures, net     | 5,561               | 5,235               |
| Land                                   | 26,931              | 30,132              |
| Construction in progress               | 31,630              | 42,354              |
| Total property, plant and equipment    | 197,432             | 204,346             |
| Intangible assets                      |                     |                     |
| Goodwill                               | 3,832               | 5,194               |
| Other                                  | 8,835               | 8,183               |
| Total intangible assets                | 12,668              | 13,378              |
| Investments and other assets           |                     |                     |
| Investment securities                  | 68,018              | 61,813              |
| Deferred tax assets                    | 2,701               | 3,444               |
| Retirement benefit asset               | 6,110               | 6,235               |
| Other                                  | 13,990              | 10,788              |
| Allowance for doubtful accounts        | (167)               | (54                 |
| Total investments and other assets     | 90,652              | 82,227              |
| Total non-current assets               | 300,753             | 299,952             |
| otal assets                            | 654,791             | 597,992             |

|   | A (1)/ 01 0010      | 1 01 0000           |
|---|---------------------|---------------------|
|   | As of Mar. 31, 2019 | As of Mar. 31, 2020 |
| iabilities  |                     |                     |
| Current liabilities                                   |                     |                     |
| Notes and accounts payable – trade                    | 53,933              | 45,007              |
| Short-term borrowings                                 | 9,965               | 6,902               |
| Current portion of bonds                              | 10,000              | -                   |
| Current portion of long-term borrowings               | 8,285               | 10,336              |
| Income taxes payable                                  | 4,008               | 2,240               |
| Provision for repairs                                 | 2,828               | -                   |
| Provision for environmental measures                  | _                   | 1,725               |
| Other   | 36,487              | 40,014              |
| Total current liabilities                             | 125,509             | 106,226             |
| Non-current liabilities                               |                     |                     |
| Bonds payable   | 40,000              | 40,003              |
| Long-term borrowings                                  | 36,043              | 32,197              |
| Deferred tax liabilities                              | 7,673               | 7,861               |
| Provision for retirement benefits for directors       | 55                  | 62                  |
| Provision for repairs                                 | 13                  | 1,167               |
| Provision for environmental measures                  | 5,265               | 547                 |
| Net defined benefit liability                         | 12,430              | 10,992              |
| Asset retirement obligations                          | 1,256               | 1,229               |
| Other   | 3,298               | 5,119               |
| Total non-current liabilities                         | 106,038             | 99,182              |
| Total liabilities                                     | 231,547             | 205,408             |
|   | 201,047             | 203,400             |
| et assets   |                     |                     |
| Shareholders' equity                                  |                     |                     |
| Share capital   | 36,275              | 36,275              |
| Capital surplus                                       | 31,692              | 31,692              |
| Retained earnings                                     | 294,149             | 271,762             |
| Treasury shares                                       | (4,344)             | (5,050)             |
| Total shareholders' equity                            | 357,772             | 334,679             |
| Accumulated other comprehensive income                |                     |                     |
| Valuation difference on available–for–sale securities | 29,024              | 26,582              |
| Deferred gains or losses on hedges                    | 13                  | (69)                |
| Foreign currency translation adjustment               | 4,968               | (656)               |
| Remeasurements of defined benefit plans               | 1,817               | 2,009               |
| Total accumulated other comprehensive income          | 35,825              | 27,865              |
| Non-controlling interests                             | 29,645              | 30,038              |
| Total net assets                                      | 423,243             | 392,583             |
| otal liabilities and net assets                       | 654,791             | 597,992             |

### (2) Consolidated Statements of Income

| (Unit: Millions o | of Yen) | ) |
|-------------------|---------|---|
|-------------------|---------|---|

|  | Year ended<br>Mar. 31, 2019 | Year ended<br>Mar. 31, 2020 |
|--|-----------------------------|-----------------------------|
| Net sales  | 464,859                     | 412,826                     |
| Cost of sales  | 331,086                     | 301,774                     |
| Gross profit   | 133,773                     | 111,051                     |
| Selling, general and administrative expenses                           | 82,602                      | 81,406                      |
| Operating profit   | 51,171                      | 29,644                      |
| Non-operating income   |                             |                             |
| Interest income  | 380                         | 429                         |
| Dividend income  | 1,885                       | 1,502                       |
| Share of profit of entities accounted for using equity method          | 1,762                       | 1,772                       |
| Rental income from non-current assets                                  | 504                         | 493                         |
| Subsidy income   | 296                         | 459                         |
| Miscellaneous income   | 1,240                       | 639                         |
| Total non-operating income   | 6,071                       | 5,297                       |
| Non-operating expenses   |                             |                             |
| Interest expenses  | 1,185                       | 1,173                       |
| Foreign exchange losses  | 73                          | 802                         |
| Miscellaneous expenses   | 2,550                       | 1,185                       |
| Total non-operating expenses   | 3,808                       | 3,161                       |
| Ordinary profit  | 53,433                      | 31,781                      |
| Extraordinary income   |                             |                             |
| Gain on disposal of non-current assets                                 | 12                          | 115                         |
| Gain on sales of investment securities                                 | 5,767                       | 2,616                       |
| Gain on sales of investments in capital of subsidiaries and associates | 290                         | -                           |
| Insurance claim income   | 2,005                       | -                           |
| Total extraordinary income   | 8,076                       | 2,731                       |
| Extraordinary losses   |                             |                             |
| Loss on retirement of non-current assets                               | 1,715                       | 3,098                       |
| Impairment loss  | 1,783                       | 14,757                      |
| Loss on disaster   | 967                         | -                           |
| Loss on revision of retirement benefit plan                            | 3,308                       | -                           |
| Total extraordinary losses   | 7,775                       | 17,856                      |
| Profit before income taxes   | 53,734                      | 16,656                      |
| ncome taxes  |                             |                             |
| Income taxes - current   | 13,910                      | 4,882                       |
| Income taxes - deferred  | (2,106)                     | 333                         |
| Total income taxes   | 11,804                      | 5,215                       |
| Profit   | 41,930                      | 11,440                      |
| Profit attributable to non-controlling interests                       | 6,628                       | 6,462                       |
| Profit attributable to owners of parent                                | 35,301                      | 4,978                       |

### (3) Consolidated Statement of Comprehensive Income

Profit

(Unit: Millions of Yen)Year ended<br/>Mar. 31, 2019Year ended<br/>Mar. 31, 202041,93011,440

| Other comprehensive income  |         |         |
|---|---------|---------|
| Valuation difference on available-for-sale securities                             | (4,439) | (2,528) |
| Deferred gains or losses on hedges  | (67)    | (155)   |
| Foreign currency translation adjustment   | 431     | (6,089) |
| Remeasurements of defined benefit plans, net of tax                               | 1,291   | 116     |
| Share of other comprehensive income of entities accounted for using equity method | (178)   | (484)   |
| Total other comprehensive income  | (2,961) | (9,141) |
| Comprehensive income  | 38,968  | 2,299   |
| Comprehensive income attributable to  |         |         |
| owners of parent  | 32,267  | (2,980) |
| non-controlling interests   | 6,700   | 5,280   |

### (4) Consolidated Statement of Cash Flows

(Unit: Millions of Yen)

|   | Year ended<br>Mar. 31, 2019 | Year ended<br>Mar. 31, 2020 |  |
|---|-----------------------------|-----------------------------|--|
| Cash flows from operating activities  |                             |                             |  |
| Profit before income taxes  | 53,734                      | 16,656                      |  |
| Depreciation  | 30,442                      | 29,396                      |  |
| Impairment loss   | 1,783                       | 14,757                      |  |
| Amortization of goodwill  | 608                         | 723                         |  |
| Increase (decrease) in provision for environmental measures                   | 1,265                       | (2,992)                     |  |
| Interest and dividend income  | (2,266)                     | (1,932)                     |  |
| Interest expenses   | 1,185                       | 1,173                       |  |
| Share of loss (profit) of entities accounted for using equity method          | (1,762)                     | (1,772)                     |  |
| Loss (gain) on disposal of non-current assets                                 | (12)                        | (115)                       |  |
| Loss on retirement of non-current assets                                      | 1,715                       | 3,098                       |  |
| Loss (gain) on sales of investment securities                                 | (5,767)                     | (2,616)                     |  |
| Loss (gain) on sales of investments in capital of subsidiaries and associates | (290)                       | -                           |  |
| Decrease (increase) in trade receivables                                      | 4,140                       | 8,699                       |  |
| Decrease (increase) in inventories  | (16,149)                    | 5,709                       |  |
| Increase (decrease) in trade payables   | (3,049)                     | (7,885)                     |  |
| Other, net  | 5,012                       | 1,752                       |  |
| Subtotal  | 70,590                      | 64,653                      |  |
| Interest and dividends received   | 3,753                       | 3,620                       |  |
| Interest paid   | (1,196)                     | (1,259)                     |  |
| Income taxes paid   | (14,623)                    | (9,820)                     |  |
| Net cash provided by (used in) operating activities                           | 58,523                      | 57,193                      |  |
| Cash flows from investing activities  |                             |                             |  |
| Net decrease (increase) in time deposits                                      | (157)                       | 139                         |  |
| Net decrease (increase) in short-term investment securities                   | 900                         | -                           |  |
| Purchase of property, plant and equipment                                     | (41,647)                    | (44,127)                    |  |
| Proceeds from sales of property, plant and equipment                          | 22                          | 148                         |  |
| Purchase of intangible assets   | (1,932)                     | (2,186)                     |  |
| Purchase of investment securities   | (167)                       | (266)                       |  |
| Proceeds from sales and redemption of investment securities                   | 8,076                       | 4,653                       |  |
| Purchase of shares of subsidisries and associates                             | -                           | (1,760)                     |  |
| Purchase of investments in capital of subsidiaries and associates             | (4,103)                     | _                           |  |
| Proceeds from sales of investments in capital of subsidiaries and associates  | 431                         | -                           |  |
| Loan advances   | (56)                        | (234)                       |  |
| Collection of loans receivable  | 127                         | 217                         |  |
| Other, net  | (2,587)                     | (2,448)                     |  |
| Net cash provided by (used in) investing activities                           | (41,095)                    | (45,864)                    |  |

|   |                             | (Unit: Millions of Yen)     |
|---|-----------------------------|-----------------------------|
|   | Year ended<br>Mar. 31, 2019 | Year ended<br>Mar. 31, 2020 |
| Cash flows from financing activities  |                             |                             |
| Net increase (decrease) in short-term borrowings  | (121)                       | (2,581)                     |
| Proceeds from long-term borrowings  | 17,755                      | 7,231                       |
| Repayments of long-term borrowings  | (3,809)                     | (8,537)                     |
| Redemption of bonds   | (10,000)                    | (10,000)                    |
| Purchase of treasury shares   | (12,998)                    | (17,814)                    |
| Proceeds from sales of treasury shares  | 0                           | 0                           |
| Dividends paid  | (10,783)                    | (10,410)                    |
| Dividends paid to non-controlling interests   | (5,679)                     | (4,878)                     |
| Payments from changes in ownership interests in<br>subsidiaries that do not result in change in scope of<br>consolidation | (0)                         | -                           |
| Repayments of lease liabilities   | -                           | (892)                       |
| Net cash provided by (used in) financing activities   | (25,636)                    | (47,883)                    |
| Effect of exchange rate change on cash and cash equivalents   | (64)                        | (2,787)                     |
| Net increase (decrease) in cash and cash equivalents  | (8,273)                     | (39,342)                    |
| Cash and cash equivalents at beginning of period  | 128,290                     | 120,016                     |
| Cash and cash equivalents at the end of period  | 120,016                     | 80,674                      |

### (5) Additional Information

### (Changes in Presentation)

(Consolidated Statements of Income)

"Provision for environmental measures," which was separately presented under non-operating expenses in the year ended March 31, 2019, is included in "Other" under non-operating expenses in the year ended March 31, 2020 because its quantitative materiality diminished. To reflect this change in presentation, the financial statements for the year ended March 31, 2019 have been restated.

As a result, ¥1,298 million of the "Provision for environmental measures" has been reclassified as "Other" under nonoperating expenses in the Consolidated Statements of Income for the year ended March 31, 2019.

#### (Consolidated Statements of Cash Flows)

"Insurance income" and "Proceeds from insurance income," which were separately presented under cash flows from operating activities in the year ended March 31, 2019, are included in "Other, net" under cash flows from operating activities in the year ended March 31, 2020 because its quantitative materiality diminished. To reflect this change in presentation, the financial statements for the year ended March 31, 2019 have been restated.

As a result, (¥2,005) million of the "Insurance income" and ¥1,938 million of the "Proceeds from insurance income" have been reclassified as "Other, net" under cash flows from operating activities in the Consolidated Statements of Cash Flows for the year ended March 31, 2019.

### (6) Notes to Consolidated Statements of Income

Daicel group has recognized impairment loss on the following asset groups.

| Year ended Ma | r. 31, 2020 |
|---------------|-------------|
|---------------|-------------|

| Year ended Mar. 31, 202 | 20                              |                                   | (Unit: Millions of Yer |
|-------------------------|---------------------------------|-----------------------------------|------------------------|
| Location                | Use                             | Classification                    | Amount                 |
| Japan                   | Manufacturing facilities for    | Buildings and structures          | 1,451                  |
| (Tatsuno-shi, Hyogo)    | automobile airbag inflators and | Machinery, equipment and vehicles | 1,695                  |
|                         | gas generants                   | Tools, furniture and fixtures     | 400                    |
|                         |                                 | Construction in progress          | 1,119                  |
|                         |                                 | Intangible assets and others      | 578                    |
|                         | Manufacturing facilities for    | Buildings and structures          | 307                    |
|                         | defense-related products        | Machinery, equipment and vehicles | 87                     |
|                         |                                 | Tools, furniture and fixtures     | 15                     |
|                         |                                 | Construction in progress          | 38                     |
|                         |                                 | Intangible assets and others      | 66                     |
|                         | Shared assets                   | Land                              | 409                    |
|                         |                                 | Buildings and structures          | 437                    |
|                         |                                 | Machinery, equipment and vehicles | 164                    |
|                         |                                 | Tools, furniture and fixtures     | 37                     |
|                         |                                 | Construction in progress          | 148                    |
|                         |                                 | Intangible assets and others      | 21                     |
| Japan                   | Manufacturing facilities for    | Buildings and structures          | 58                     |
| (Himeji-shi, Hyogo)     | defense-related products        | Machinery, equipment and vehicles | 32                     |
|                         |                                 | Tools, furniture and fixtures     | 2                      |
| United States of        | Manufacturing facilities for    | Buildings and structures          | 1,830                  |
| America                 | automobile airbag inflators and | Machinery, equipment and vehicles | 2,557                  |
|                         | gas generants                   | Tools, furniture and fixtures     | 178                    |
|                         |                                 | Construction in progress          | 3,118                  |
|                         | Total                           |                                   | 14,757                 |

(Asset grouping method)

Assets are grouped by the in-house company or the division as a minimum unit.

(Circumstances causing impairment loss)

- 1. It was considered difficult to recover the investment amounts due to the decline in the profitability of the inflator business in Japan and the U.S.A. Accordingly, we have written down the book value of the assets stated above at Harima Plant or in the U.S.A. to their recoverable value, and recorded the decreased amounts as "Impairment loss" under extraordinary losses.
- 2. It was considered difficult to recover the investment amounts due to the decline in the profitability of the defense-related products business. Accordingly, we have written down the book value of the assets stated above at Harima Plant or Aboshi Plant to their recoverable value, and recorded the decreased amounts as "Impairment loss" under extraordinary losses.

(Calculation method of recoverable value)

The recoverable values were measured at the net selling price which was based on the appraisal value of real estate.

### 6. Segment Information

#### Year ended Mar. 31, 2019

| Year ended Mar. 31, 2019              |                           |                      |          |                        |        |         | (Unit: M                         | Millions of Yen) |
|---------------------------------------|---------------------------|----------------------|----------|------------------------|--------|---------|----------------------------------|------------------|
|                                       | Cellulosic<br>derivatives | Organic<br>chemicals | Plastics | Pyrotechnic<br>devices | Others | Total   | Corporate<br>and<br>eliminations | Consolidated     |
| Net sales                             |                           |                      |          |                        |        |         |                                  |                  |
| Outside customers                     | 83,241                    | 89,515               | 175,855  | 107,882                | 8,364  | 464,859 | -                                | 464,859          |
| Intersegment sales                    | 2,726                     | 19,873               | 15       | -                      | 11,031 | 33,647  | (33,647)                         | -                |
| Total                                 | 85,968                    | 109,389              | 175,870  | 107,882                | 19,395 | 498,507 | (33,647)                         | 464,859          |
| Operating profit                      | 16,006                    | 14,391               | 20,622   | 15,593                 | 589    | 67,202  | (16,031)                         | 51,171           |
| Assets                                | 104,879                   | 92,468               | 169,193  | 117,251                | 11,552 | 495,346 | 159,444                          | 654,791          |
| Other                                 |                           |                      |          |                        |        |         |                                  |                  |
| Depreciation                          | 8,338                     | 6,003                | 4,991    | 8,793                  | 426    | 28,554  | 1,489                            | 30,044           |
| Amortization of goodwill              | -                         | 12                   | -        | 494                    | 101    | 608     | -                                | 608              |
| Investment in equity method investees | 7,282                     | 144                  | 2,793    | -                      | -      | 10,220  | -                                | 10,220           |
| Capital expenditure                   | 2,890                     | 22,069               | 6,106    | 10,790                 | 634    | 42,491  | 2,202                            | 44,694           |

### Year ended Mar. 31, 2020

(Unit: Millions of Yen) Corporate and eliminations Organic chemicals Pyrotechnic devices Cellulosic Others Plastics Total Consolidated derivatives Net sales Outside customers 75,744 80,142 165,779 81,276 9,884 412,826 412,826 2,582 15,019 10,874 28,482 Intersegment sales 5 (28,482) 78,327 95,162 165,785 81,276 20,758 441,309 (28,482) 412,826 Total 11,471 10,100 20,109 3,471 370 45,523 (15,878) 29,644 Operating profit Assets 95,265 105,596 162,429 94,042 13,824 471,157 126,835 597,992 Other 6,095 7,328 29,002 7,467 6,045 492 27,429 1,572 Depreciation 484 191 723 723 Amortization of goodwill 47 -Investment in equity method investees 7,111 165 2,577 9,854 9,854 5,872 21,964 8,579 8,499 823 45,739 1,829 47,568 Capital expenditure

### 7. Related Information

(1) Product and Service Information

Year ended Mar. 31, 2020

Pyrotechnic Cellulosic Organic Others Plastics Total chemicals derivatives devices 75,744 80,142 165,779 81,276 9,884 412,826 Net sales to outside customers

(2) Geographic Information

(i) Net sales

| Year ended Ma | ar. 31, 2020 | (Unit: N | /illions of Yen) |         |
|---------------|--------------|----------|------------------|---------|
| Ionon         | As           | sia      | Other            | Total   |
| Japan         | China Other  |          | Other            | TOTAL   |
| 190,041       | 67,360       | 83,292   | 72,132           | 412,826 |

(ii) Property, plant and equipment

Year ended Mar. 31, 2020

| Year ended Ma | ar. 31, 2020 | (Unit: N | /illions of Yen) |        |         |
|---------------|--------------|----------|------------------|--------|---------|
| Ionon         |              | Asia     | Other            | Total  |         |
| Japan         | China        | Malaysia | Other            | Other  | TOTAL   |
| 140,074       | 21,755       | 16,788   | 12,968           | 12,759 | 204,346 |

8. Information on Impairment Loss of Non-Current Assets by Reportable Segment

Year ended Mar. 31, 2020

| Year ended Mar. 31, 2020 |                           |                      |          |                        |        | (Unit: N                         | Aillions of Yen) |
|--------------------------|---------------------------|----------------------|----------|------------------------|--------|----------------------------------|------------------|
|                          | Cellulosic<br>derivatives | Organic<br>chemicals | Plastics | Pyrotechnic<br>devices | Others | Corporate<br>and<br>eliminations | Total            |
| Impairment loss          | _                         | -                    | -        | 14,757                 | -      | _                                | 14,757           |

9. Information on Amortization of Goodwill and Unamortized Balances by Reportable Segment

Year ended Mar. 31, 2020

| Year ended Mar. 31, 2020 |                           |                      |          |                        |        | (Unit: N                         | /illions of Yen) |
|--------------------------|---------------------------|----------------------|----------|------------------------|--------|----------------------------------|------------------|
|                          | Cellulosic<br>derivatives | Organic<br>chemicals | Plastics | Pyrotechnic<br>devices | Others | Corporate<br>and<br>eliminations | Total            |
| Amortization             | -                         | 47                   | -        | 484                    | 191    | _                                | 723              |
| Ending balance           | _                         | 419                  | -        | 969                    | 3,805  | _                                | 5,194            |

(Unit: Millions of Yen)

### 10. Significant Events After Reporting Period

In accordance with the shift to the organization based on "Strategic Business Units (SBUs)" as of April 1, 2020, we have changed the business segmentation from the previous reportable segments composed of "Cellulosic derivatives," "Organic chemicals," "Plastics," and "Pyrotechnic devices," to new reportable segments composed of "Medical / Healthcare," "Smart," "Safety," "Materials," and "Engineering Plastics." Main products and the net sales and operating profit for the year ended March 31, 2020 by new segment are as follows.

|                      | Main products  |
|----------------------|--|
| Medical / Healthcare | Cosmetic raw materials, Chiral columns, Nutritional supplements  |
| Smart                | TAC for optical films for LCD, Organic functional products for electronic materials,<br>High-performance films |
| Safety               | Automobile airbag inflators (gas generation devices)   |
| Materials            | Cigarette filter tow, Acetic acid and derivatives, Peracetic acid derivatives                                  |
| Engineering Plastics | Polyacetal (POM), Polybutylene terephthalate (PBT), Liquid crystal polymer (LCP),<br>AS resins, ABS resins     |
| Others               | Water treatment systems, Defense-related products  |

<Main Products>

# <Net Sales and Operating Profit>

Year ended Mar. 31, 2020

|                  | Medical /<br>Healthcare | Smart  | Safety | Materials | Engineering<br>Plastics | Others | Corporate | Consolidated |
|------------------|-------------------------|--------|--------|-----------|-------------------------|--------|-----------|--------------|
| Net sales        | 15,088                  | 25,349 | 74,806 | 109,377   | 176,123                 | 12,081 | -         | 412,826      |
| Operating profit | 1,339                   | 3,350  | 3,302  | 15,817    | 20,898                  | 814    | (15,878)  | 29,644       |

(Unit: Millions of Yen)