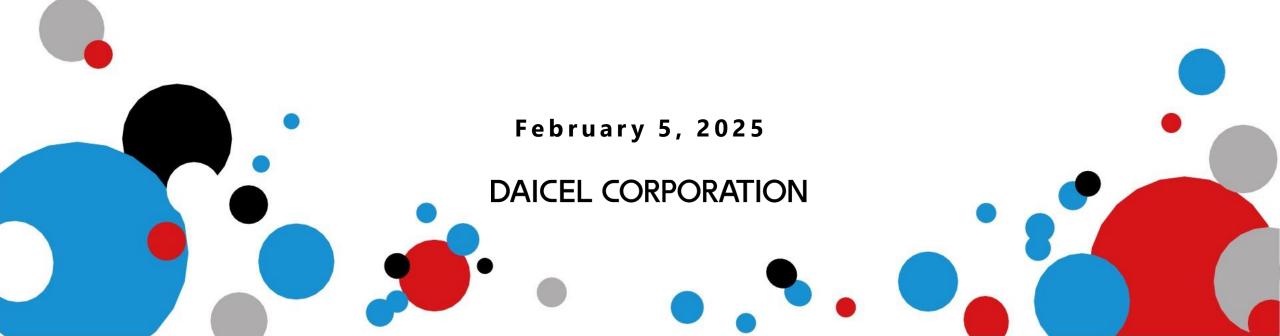


## 3<sup>rd</sup> Quarter (Apr. to Dec.) of Fiscal Year ending March 2025 Consolidated Financial Results



#### **Program**



- (1) Summary
- (2) Financial Results
- (3) Net Sales and Operating Income by Segment (Y on Y Analysis)
- (4) Segment Information(Y on Y)
- (5) Segment Information(Vs. Forecast)
- (6) Balance Sheet
- (7) Appendix

#### Summary - 3Q (Apr. to Dec.) FY2025/3 Financial Results



#### Net Sales 432.5 bn yen, Operating Income 43.2 bn yen, EBITDA 73.5 bn yen

#### Y on Y

## Increased in net sales(+4.4 %), decreased in operating income(-2.8 %) and increased in EBITDA(+8.4%)

- Net sales increased due to a significant decline in sales of engineering plastics in the first quarter
  of the previous fiscal year because of customer inventory adjustments, a recovery in demand in
  the electronic materials market, and the impact of exchange rates, despite the impact of the
  certification misconduct issue at Japanese automobile manufacturers.
- Although there was an increase in sales volume, mainly of engineering plastics, and the impact of exchange rates, operating income decreased but EBITDA increased due to a decrease in acetate tow sales volume because of inventory adjustments by some customers, the impact of troubles at a carbon monoxide plant, and an increase in depreciation expenses.

#### vs Forecasts

#### Net sales and operating income progressed as expected

Net sales and operating income remained in line with expectations due to the depreciation of the
Japanese yen more than expected although the company was affected by the certification
misconduct issue at Japanese automobile manufacturers, delays in the sales of acetate tow due
to inventory adjustments at some customers, and additional construction work on a carbon
monoxide plant.

## **Financial Results**



	24/3 3Q	25/3 3Q	Y on Y		
Unit : Billion Yen	Result	Result	Change	%	
Net Sales	414.3	432.5	+18.3	+4.4%	
<b>Operating Income</b>	44.5	43.2	-1.2	-2.8%	
Ordinary Income	48.2	44.8	-3.4	-7.0%	
Income Attributable to Owners of Parent	44.2	44.0	-0.2	-0.4%	
Exchange Rate USD/JPY	143	153			
EBITDA	67.8	73.5	+5.7	+8.4%	

Full-year Forecast*	Progression Rate of Full year
600.0	72.1%
60.0	72.1%
60.0	74.7%
51.0	86.4%

EBITDA 67.8	73.5	+5.7	+8.4%
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<sup>\*</sup>This is the earnings forecast announced on Nov. 7, 2024.

#### **Net Sales and Operating Income by Segment (Y on Y Analysis)**



	Net Sales							
	24/3 3Q	25/3 3Q				Analysis		
Unit: Billion Yen	Results	Results	Change	%	Quantity	Prices	Exchange Rate Impact	
Medical / Healthcare	10.5	10.9	+0.4	+3.7%	-0.1	+0.4	+0.6	
Smart	25.1	28.5	+3.3	+13.3%	+3.7	- 0.3	+1.1	
Safety	72.7	72.8	+0.1	+0.1%	-0.4	+0.5	+3.2	
Materials	132.4	129.2	-3.2	-2.4%	-9.2	+6.0	+6.5	
<b>Engineering Plastics</b>	169.5	186.8	+17.3	+10.2%	+12.6	+4.7	+6.9	
Others	4.0	4.4	+0.4	+9.6%	+0.4	-	-	
Total	414.3	432.5	+18.3	+4.4%	+7.0	+11.3	+18.3	

Net Sales
Progression
Rate of
Full year*
72.6%
74.9%
72.8%
67.6%
74.7%
73.6%
72.1%

	Operating Income							
	24/3 3Q	25/2.20		Analysis				
Unit: Billion Yen	Results	25/3 3Q Results	Change	%	Quantity	Prices	Others	Exchange Rate Impact
Medical / Healthcare	0.9	0.4	-0.5	-59.8%	-0.2	+0.2	-0.5	+0.2
Smart	-0.3	-0.6	-0.3	-	+2.4	-1.6	-1.0	+0.7
Safety	2.4	3.1	+0.7	+28.1%	-0.6	-0.2	+1.4	+0.8
Materials	29.1	19.1	-10.0	-34.4%	-5.9	+1.5	-5.6	+4.1
<b>Engineering Plastics</b>	12.1	20.6	+8.4	+69.6%	+5.2	+2.1	+1.1	+1.4
Others	0.2	0.7	+0.5	+232.1%	+0.5	=	-	-
Total	44.5	43.2	-1.2	-2.8%	+1.4	+1.9	-4.6	+7.3

OP

Progression
Rate of
Full year\*

52.2%

-58.7%
64.8%
85.7%
78.3%
72.1%

(Note) Net sales and operating income by segment for FY2024/3 is the figure after segment changing in the TAC, Epoxy Compounds and Caprolactone Derivatives.

<sup>\*</sup>This forecasts were announced on Nov. 7, 2024.



Segment	Main Products	Market Environment / Effects on Our Business	Our Business Situation(Y on Y)	
	Chiral Related Products	<ul> <li>The demand for chiral-related products remained steady, especially overseas market.</li> </ul>	<ul> <li>Although sales of chiral columns in China decreased, sales in the United States and India increased, resulting in an increase in sales volume.</li> <li>Sales volume of stationary phases decreased due to large-scale spot projects in the same period of the previous fiscal year.</li> <li>Sales of separation services are increasing in India.</li> </ul>	
Medical / Healthcare	Cosmetic Ingredients / Functional Food Materials	<ul> <li>For cosmetics market, the market remained steady due to an increase in demand for inbound tourists.</li> <li>For functional foods, the market remained strong due to an increase in demand for inbound tourists.</li> </ul>	<ul> <li>Sales of both cosmetic ingredients and functional food materials remained strong as we captured strong demand for inbound tourists.</li> </ul>	
Smart	Caprolactone Derivatives, Cycloaliphatic epoxies	<ul> <li>The demand for caprolactone derivatives for automotive paint applications remained steady. Additionally, demand for urethane in China, a major market, was on a recovery trend.</li> <li>The demand for cycloaliphatic epoxies for application for electronic materials such as liquid crystal displays and electronic boards recovered moderately.</li> </ul>	Sales volumes of caprolactone derivatives and cycloaliphatic epoxies increased due to sales expansion by the recovery of demand.	



Segment	Main Products	Market Environment / Effects on Our Business	Our Business Situation(Y on Y)
Smart	Polymers for photoresists, Solvents for Electronic Materials, High-Performance Films	<ul> <li>Both the semiconductor market and the liquid crystal panel market were on a gradual recovery trend, and demand for polymers for photoresists and solvents for electronic materials increased.</li> <li>The demand for high-performance films for invehicle display applications remained strong in the Chinese market, while demand for release films for battery applications declined.</li> </ul>	<ul> <li>Sales volume of polymers for photoresists and solvents for electronic materials increased due to the sales expansion by a recovery in demand.</li> <li>For high-performance films, sales volume of release films for battery applications decreased, despite an increase in sales volume for in-vehicle display applications.</li> <li>After reviewing its business portfolio, the company has withdrawn from the organic semiconductor business in December 2024.</li> </ul>
Safety	Automobile Airbag Inflators	<ul> <li>Japanese automakers' production volume decreased due to the impact of the certification misconduct issue and poor performance in the Chinese market.</li> </ul>	<ul> <li>The sales volume of inflators decreased due to the impact of the decrease in automobile production volume. However, sales increased due to the implementation of passing on the costs of exchange rate fluctuations and raw material costs.</li> </ul>



Segment	Main Products	Market Environment / Effects on Our Business	Our Business Situation(Y on Y)
	Acetic Acid	The demand for acetic acid for PTA and VAM applications remained sluggish.	<ul> <li>Sales volume of acetic acid decreased due to the decrease in the demand for major derivatives such as VAM and PTA and initial trouble at the carbon monoxide plant used for providing raw material.</li> </ul>
Materials	Acetate Tow	<ul> <li>Global tobacco production remained at a level similar to the previous fiscal year.</li> <li>Demand for acetate tow remained strong.</li> </ul>	Sales volume of acetate tow decreased due to delays in sales timing caused by temporary inventory adjustments by customers.
	TAC*	<ul> <li>Although the LCD panel market has been showing signs of recovery, our customer's demand has remained weak.</li> </ul>	<ul> <li>Although we expanded sales of TAC to overseas film manufacturers, sales volume decreased due to the sluggish TAC market.</li> </ul>
	1,3-BG	<ul> <li>While the domestic cosmetics market was on a recovery trend, overseas demand remained weak.</li> </ul>	<ul> <li>Sales volume of 1,3-BG decreased due to sluggish demand in overseas markets.</li> </ul>

\*TAC (Tri-acetyl cellulose) : Cellulose acetate for LCD film use



Segment	Main Products	Market Environment / Effects on Our Business	Our Business Situation(Y on Y)
Engineering Plastics	POM PBT PPS LCP	<ul> <li>The demand for automotive parts increased compared to the previous fiscal year with the decline in demand in 1st quarter due to the impact of customer inventory adjustments, despite the impact of the certification misconduct issue at some Japanese automobile manufacturers and a decrease in automotive production volume in China and ASEAN due to the sales slump.</li> <li>The demand for smartphones and PCs, mainly in China, was strong, and demand for our electronic device applications products also increased.</li> </ul>	<ul> <li>With the increase in demand for automotive parts applications, the sales volume of POM, PBT and PPS increased. In addition, the sales volume of POM increased due to an increase in office automation equipment applications and industrial equipment applications due to aggressive sales expansion in China.</li> <li>The new POM plant in China has started operations as planned in November 2024.</li> <li>The sales volume of LCP also increased by sales expansion due to a recovery in demand for electronic devices.</li> </ul>

# Segment Information – 3 Months (Oct. to Dec.) Results (Vs. Forecasts)



Segment	Our Business Situation (vs Forecasts)
Medical / Healthcare	<ul> <li>In the Life Science business, sales volume of chiral columns at the Chinese base decreased, but sales in the United States and India increased, exceeding the plan. On the other hand, contract separation projects in India and China decreased, and the business as a whole remained at the same level as the plan.</li> <li>In the Healthcare Business, sales of cosmetics raw materials fell short of the plan due to sluggish sales at some customers. Although demand for health food ingredients was strong, sales fell short of the plan due to sales adjustments for production facilities improvement.</li> </ul>
Smart	<ul> <li>Sales volume of caprolactone derivatives exceeded plans due to strong demand for automotive paints.</li> <li>For cycloaliphatic epoxies, the recovery in demand for LCD panel and electronic material applications exceeded expectations, and sales volume also exceeded plans.</li> <li>For polymers for photoresists, sales volume exceeded plans due to sales expansion accompanying the recovery in demand.</li> <li>Although demand for solvents for electronic materials is showing a gradual recovery, sales volume remained at the same level as planned due to a decrease in sales volume to overseas customers</li> <li>As for functional films, demand increased mainly for Chinese EVs, and sales volume for in-vehicle display applications exceeded plans, but sales volume of release films for battery applications fell short of plans.</li> </ul>
Safety	<ul> <li>Sales volume of inflator was lower than planned due to the lingering impact of certification misconduct issue at some Japanese automakers and the weaker-than-expected Chinese market.</li> <li>Productivity improvements at our US base are progressing as planned.</li> </ul>

## **Segment Information – 3 Months (Oct. to Dec.) Results (Vs. Forecasts)**



Segment	Our Business Situation (vs Forecasts)
Materials	<ul> <li>Acetic acid sales volume fell short of the plan due to sluggish demand for major derivatives such as VAM and PTA, as well as the impact of additional construction work of carbon monoxide plant. Acetic acid market condition was trending roughly within expected ranges.</li> <li>Although demand for acetate tow continues to be strong, sales volume was lower than planned due to inventory adjustment by customers.</li> <li>The sales volume of TAC fell short of plan because the recovery trend in the LCD panel market has slowed down, there by affected by customer's inventory adjustment.</li> <li>Although the domestic cosmetics market for 1,3-BG was on a recovery track, sales volume was lower than planned due to sluggish overseas demand.</li> </ul>
Engineering Plastics	<ul> <li>POM sales volume was slightly higher than planned due to an increase in OA applications, although sales volume for automobiles was in line with plan.</li> <li>PBT sales volume was slightly lower than planned due to a decrease in sales volume for industrial equipment, etc.</li> <li>PPS sales volume was slightly lower than planned due to a decrease in sales volume for Japanese automobiles, etc.</li> <li>Sales volume of LCP was lower than planned due to a decrease in sales volume for communication infrastructure.</li> </ul>

#### **Balance Sheet**



	Unit : Billion Yen	Mar. 31, 2024	Dec. 31, 2024	Change
To	otal Current Assets	409.5	413.3	+3.8
	Cash, Deposits and Short-term Investment Securities	73.2	78.9	+5.7
	Notes and Accounts Receivable-trade	114.4	111.8	-2.6
	Inventories	182.5	186.0	+3.5
	Other	39.4	36.6	-2.8
To	otal Non-Current Assets	429.7	448.3	+18.6
	Property, Plant and Equipment	308.9	334.9	+25.9
	Intangible Fixed Assets	10.8	10.8	-0.0
	Investments and Other Assets	110.0	102.6	-7.3
To	otal Assets	839.2	861.6	+22.4
Lia	abilities	463.8	466.0	+2.3
	Interest-bearing Liabilities	304.1	315.8	+11.7
	Other	159.6	150.2	-9.4
Тс	otal Net Assets	375.4	395.5	+20.1
	otal Liabilities and Net ssets	839.2	861.6	+22.4

- Total assets increased by 22.4 billion yen; 19.9 billion yen of total assets increased because of exchange rate fluctuation.
- Property, Plant and Equipment increased due mainly to newly investment for increase in production capacity of POM, LCP and COC in Polyplastics.
- Investments and Other Assets decreased due mainly to the sale of investment securities.

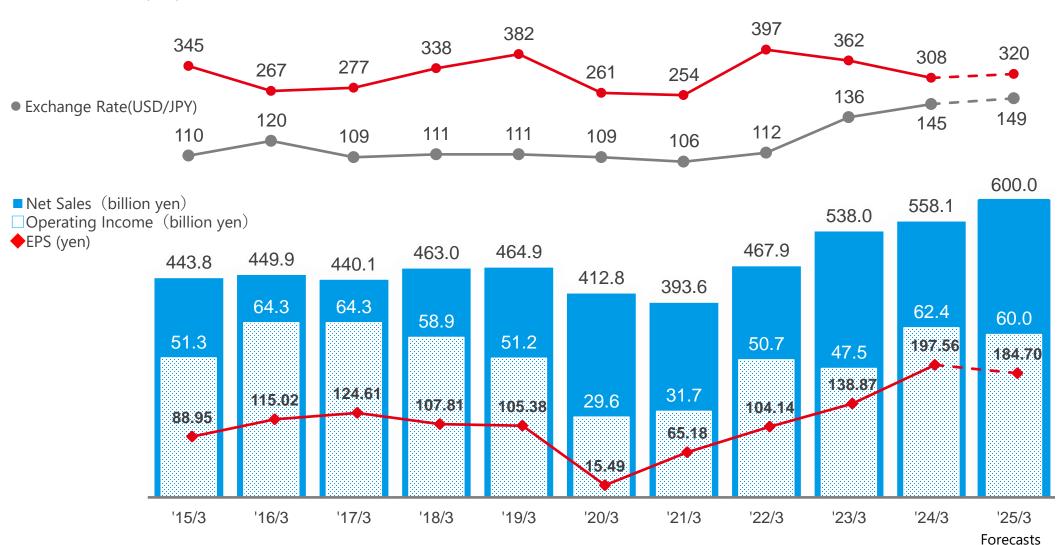




#### **Trend in Net Sales, Operating Income, and EPS**



Methanol(Asian spot price) (USD / ton)



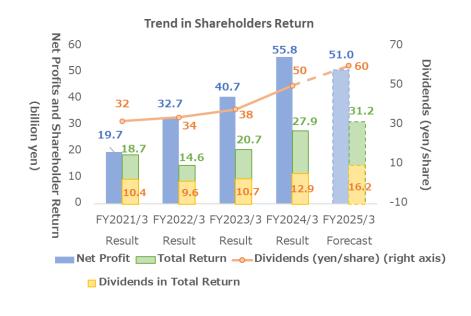
<sup>\*</sup>This forecasts were announced on Nov. 7, 2024.

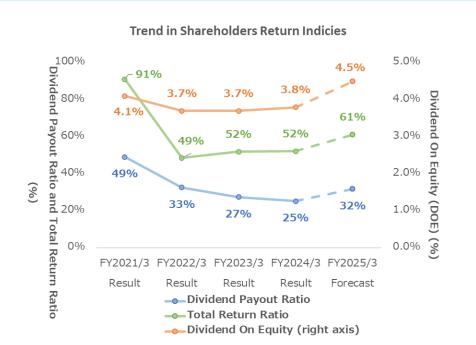
#### **Shareholders Return**



We have added a "DOE of 4% or more" as an indicator in addition to a "total return ratio of 40% or more" from FY2025/3 and we are strengthening shareholder returns against the backdrop of improved real cash generation capacity

- •FY ending March 2025 (The plan remains unchanged from the November 2024 announcement.)
- Annual dividends forecasts: **60 yen** per share (increase by **10 yen** from previous fiscal year) Interim dividends: **30 yen** per share (increase by **5 yen** from previous fiscal year) Year-end dividends forecasts: **30 yen** per share (increase by **5 yen** from previous fiscal year)
- Implement purchase of treasury stock of up to 15 billion yen for 12 million shares. (Period of purchase: From Nov. 2024 to Mar. 2025)









	Net Sales						
	2024/3				2025/3		
Unit : Billion Yen	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Medical / Healthcare	3.4	3.5	3.6	3.4	3.5	3.7	3.7
Smart	8.4	8.4	8.3	8.7	10.3	9.3	8.9
Safety	22.4	24.7	25.6	22.9	23.3	23.8	25.7
Materials	45.2	43.9	43.3	49.9	44.5	44.0	40.7
Engineering Plastics	50.3	58.4	60.8	57.3	62.7	61.8	62.3
Others	1.2	1.3	1.5	1.6	1.3	1.6	1.6
Total	130.8	140.2	143.3	143.8	145.6	144.1	142.9

	Operating Income						
	2024/3				2025/3		
Unit : Billion Yen	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Medical / Healthcare	0.3	0.2	0.4	-0.1	0.1	0.1	0.2
Smart	0.1	0.0	-0.4	-0.6	0.5	-0.3	-0.8
Safety	-0.7	0.5	2.5	0.6	-0.0	1.4	1.7
Materials	8.6	11.2	9.3	11.6	9.1	5.3	4.8
Engineering Plastics	0.7	5.4	6.0	6.2	7.7	7.5	5.4
Others	-0.0	0.2	0.1	0.2	0.1	0.2	0.4
Total	9.1	17.5	17.9	17.9	17.5	14.1	11.6

(Note) Net sales and operating income by segment for FY2024/3 are the figure after being reflected segment changing in the TAC, Cycloaliphatic Epoxies and Caprolactone Derivatives.

## **Operating Income by Segment (Y on Y Analysis)**



	Operating Income				
Unit : Billion Yen	Analysis	Change	Main Factors for Operating Income Changes		
	Quantity	-0.2	Decrease in sales volume of chiral-related products		
Medical / Healthcare	Prices	+0.2	Product composition difference		
ricarciteare	Others	-0.5	Increased expenses due to increased sales volume		
	Quantity	+2.4	Increase in sales volume of products associated with peracetic acid derivatives and photoresist materials due to a recovery of demand in electronics materials market		
Smart	Prices	-1.6	Despite efforts to correct sales prices, raw material prices continue to rise		
	Others	-1.0	Increased expenses due to increased sales volume and inventory disposal costs		
	Quantity	-0.6	Decrease in sale volume of inflator		
Safety	Prices	-0.2	Product composition difference		
	Others	+1.4	Decrease in fixed costs due to integration with North American production bases		
	Quantity	-5.9	Decrease in sales volume of acetate tow due to delays in sales timing caused by temporary inventory adjustments by customers and an impact of troubles at carbon monoxide plants		
Materials	Prices	+1.5	Decline in acetic acid market condition (decease) and impact of exchange rate fluctuations (increase)		
	Others	-5.6	Increase in depreciation costs of carbon monoxide plant (decease) and inventory prices (increase)		
	Quantity	+5.2	Increase in sales volume through sales expansion		
Engineering Plastics	Prices	+2.1	Sales price correction and exchange rate impact		
	Others	+1.1	Decreased expenses due to small-scale regular repairs this fiscal year		

#### **Financial Forecasts (FY ending March 2025)**



		20	24/3 Result	s*1	2025/3	Revised For	ecasts*2	Change
	Unit : Billion Yen	1 <sup>st</sup> Half	2 <sup>nd</sup> Half	Total(A)	1 <sup>st</sup> Half	2 <sup>nd</sup> Half	Total(B)	(B)-(A)
	Medical / Healthcare	6.9	7.0	13.9	7.2	7.8	15.0	+1.1
	Smart	16.8	17.0	33.8	19.6	18.4	38.0	+4.2
	Safety	47.1	48.4	95.6	47.1	52.9	100.0	+4.4
	Materials	89.0	93.2	182.2	88.5	102.5	191.0	+8.8
	Engineering Plastics	108.7	118.1	226.8	124.5	125.5	250.0	+23.2
	Others	2.5	3.2	5.7	2.8	3.2	6.0	+0.3
Net Sales		271.0	287.1	558.1	289.7	310.3	600.0	+41.9
	Medical / Healthcare	0.5	0.3	0.8	0.2	0.5	0.7	-0.1
	Smart	0.1	-1.0	-0.9	0.2	-0.5	-0.3	+0.6
	Safety	-0.1	3.1	3.0	1.3	3.9	5.2	+2.2
	Materials	19.9	20.9	40.8	14.3	15.2	29.5	-11.3
	Engineering Plastics	6.1	12.2	18.3	15.2	8.8	24.0	+5.7
	Others	0.1	0.3	0.4	0.3	0.6	0.9	+0.5
Operating Income		26.6	35.8	62.4	31.6	28.4	60.0	-2.4
Ordinary Income		30.7	37.7	68.4	30.7	29.3	60.0	-8.4
	ne Attributable to rs of Parent	29.8	26.1	55.8	32.1	19.0	51.0	-4.8
(ref.) Exchange rate USD/JPY		141	148	145	153	145	149	

<sup>\*1</sup> Net sales and operating income by segment for FY2024/3 is the figure after segment changing in the TAC, Epoxy Compounds and Caprolactone Derivatives.

<sup>\*2</sup> Forecast is not revised from the previous forecast announced on Nov. 7, 2024.

## **Assumptions**



		2024 (Resi		202 (Revised I	2025/3 (Results)	
		1st Half	2nd Half	1st Half (Results)	2nd Half (Forecasts)	3Q(Oct. to Dec.)
Exchange rate (USD/JPY)		141	148	153	145	152
	Methanol Asian spot price (USD/ton)	295	322	332	320	327
Raw Materials	Crude Oil Dubai (USD/bbl.)	82	82	82	85	74
	Domestic Naphtha (JPY/kl)	65,550	72,800	77,950	72,000	73,200

#### **Organizational Reform in Materials and Smart Segments**



We implemented an organizational reform on April 1, 2024 to promote synergies and nurture human resources in the Smart Segment more quickly and effectively after M&A. Also, on the same date, cycloaliphatic epoxies, and caprolactone derivatives in the Materials Segment were transferred to the Smart Segment, and cellulose acetate for optical films (TAC) was transferred to the Materials Segment, with the aim of maximizing synergies between existing businesses.

Segments	Sub Segments	Main Products
Smart	Display/Opto- devices	Cellulose acetate for optical films (TAC), High-performance films, Optical lenses
	IC/Semicondu ctor	Polymers for photoresists , Solvents for electronic materials, Organic semiconductors
Materials	Acetyl	Acetic acid, Acetic acid derivatives (Ethyl acetate, Acetic anhydride, etc.), Cellulose acetate, Acetate tow, Ketene derivatives, Alkylamine
	Chemical	Cycloaliphatic epoxies, Caprolactone derivatives, 1,3- Butylene glycol(1,3-BG)

Segments	Sub Segments	Main Products
	Functional Products	Cycloaliphatic epoxies, Caprolactone derivatives, Optical lenses
Smart	Advanced Technology	Polymers for photoresists, Solvents for electronic materials, High-performance films, Organic semiconductors
	Acetyl	Acetic acid, Acetic anhydride, Acetate tow
Materials	Chemical	Cellulose acetate for optical films (TAC), Cellulose acetate, 1,3-Butylene glycol(1,3-BG), Organic solvents such as Ethyl acetate, Ketene derivatives, Alkylamine

(Notes) Blue characters: Products transferred from Smart segment to Materials segment on April 1, 2024.

Red characters: Products transferred from Materials segment to Smart segment on April 1, 2024.

#### **External Evaluation ESG Indices**



The Daicel Group is working to create a sustainable society together with our customers and partners in order to realize a recycling-oriented society.

Daicel has been selected as a constituent stock of <u>all six ESG indices for domestic stocks adopted by the</u>
<u>Government Pension Investment Fund (GPIF)</u>, one of the world's largest pension funds. (as of January 31, 2025)

- **♦ MSCI Nihonkabu ESG Select Leaders Index**
- ◆ MSCI Japan Empowering Women Index (WIN)
- **♦** S&P/JPX Carbon Efficient Index
- **♦** FTSE Blossom Japan Index
- **◆ FTSE Blossom Japan Sector Relative Index**
- Morningstar Japan ex-REIT Gender Diversity Tilt Index

**2024** CONSTITUENT MSCI JAPAN EMPOWERING WOMEN INDEX (WIN)









In addition, Daicel has been continuously selected for the FTSE4Good Index Series and SOMPO Sustainability Index, and from May 2024 has also been newly included in the iSTOXX® MUTB Japan Platinum Carrier 150 Index.

※For details on each index, please refer to our web site.



#### Notes Regarding Forward-Looking Statements

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