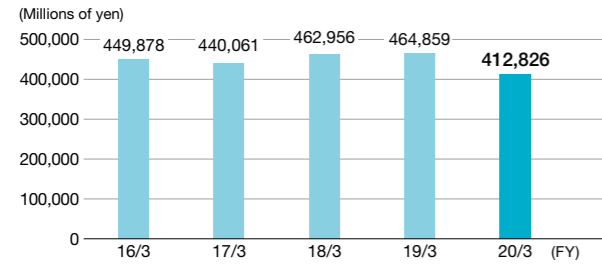


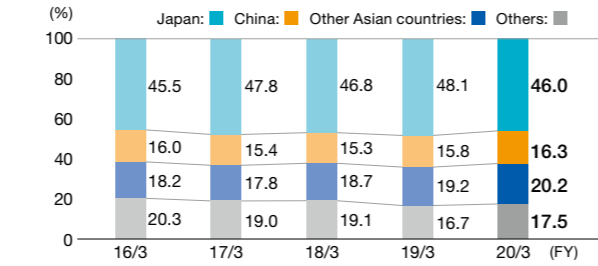
Financial/Non-Financial Highlights

Financial Highlights (Consolidated)

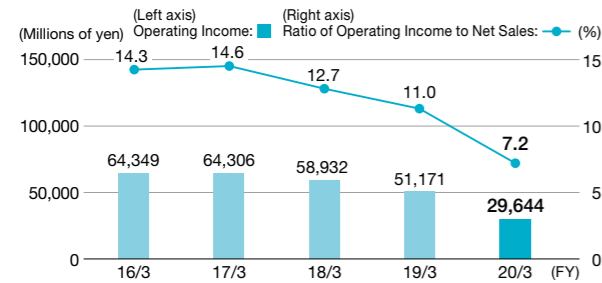
Net Sales



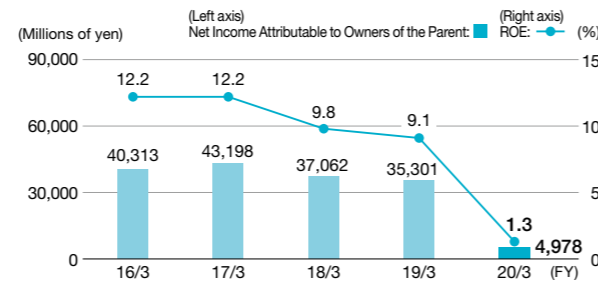
Net Sales Ratio by Region



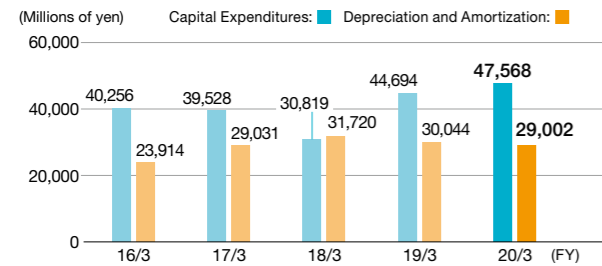
Operating Income / Ratio of Operating Income to Net Sales



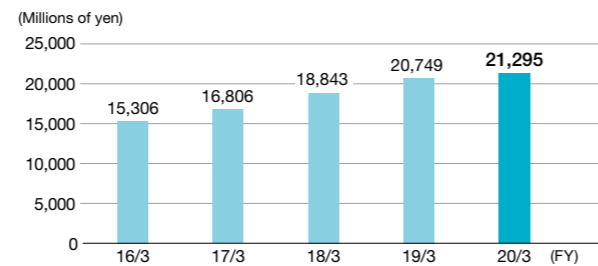
Net Income Attributable to Owners of the Parent and ROE



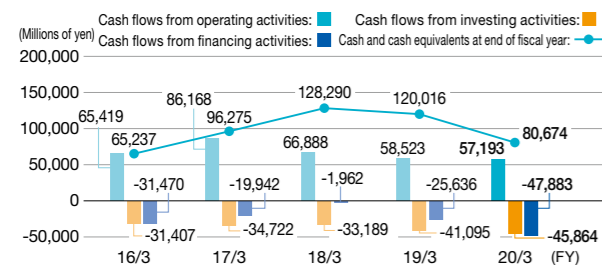
Capital Expenditures / Depreciation and Amortization



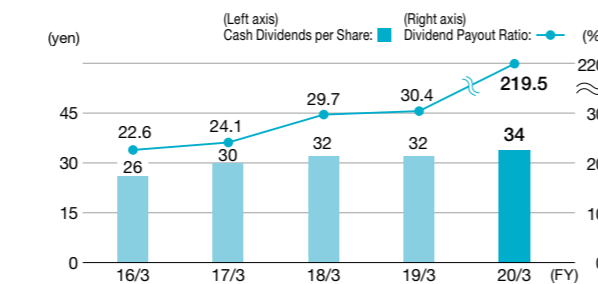
Research and Development Expenses



Cash Flows

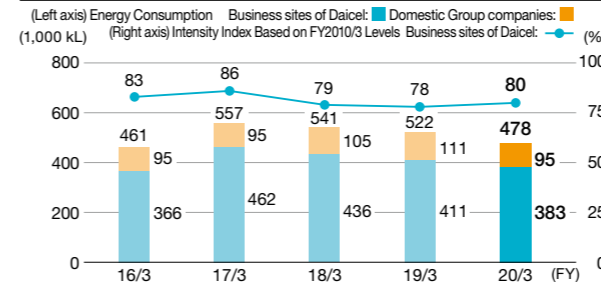


Cash Dividends per Share / Dividend Payout Ratio

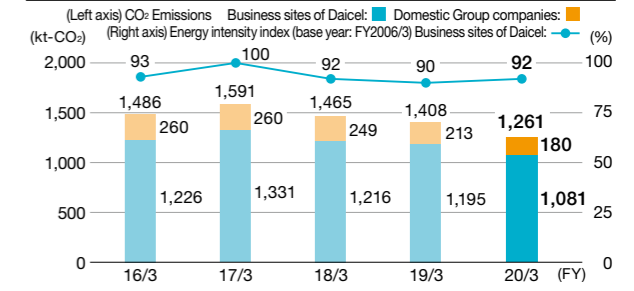


Non-Financial Highlights

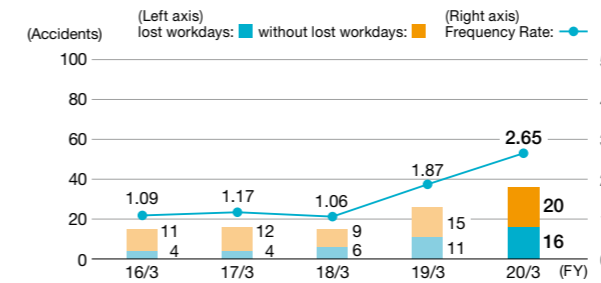
Energy Consumption and Intensity Index (Domestic)



CO2 Emissions Attributable to Energy Consumption and the Intensity Index (Domestic)

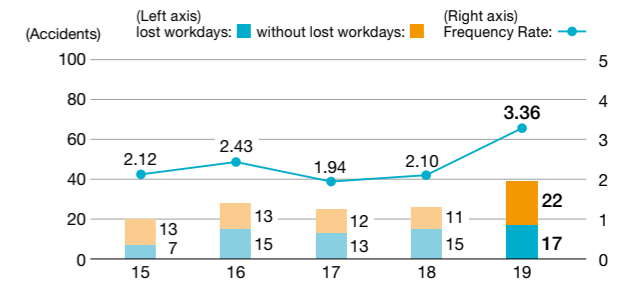


Occupational Accident Frequency Rate* (Domestic)



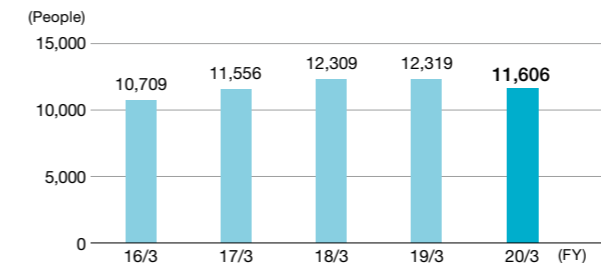
*Occupational Accident Frequency Rate = (number of people involved in an occupational accident / total actual working hours) × 1 million hours

Occupational Accident Frequency Rate (Overseas)

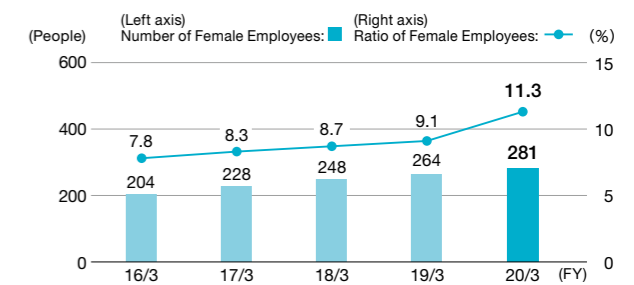


*The data collection period is January to December each year.

Number of Employees (Regular Employees, Consolidated)

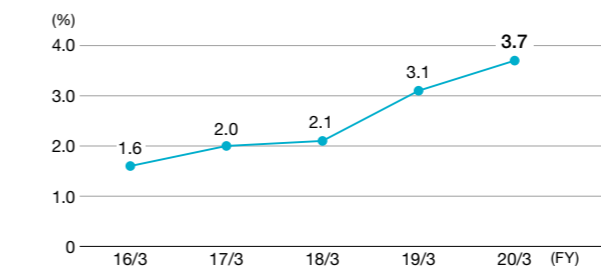


Number and Ratio of Female Employees (Regular Employees*, Non-Consolidated)



*Includes employees seconded to Group subsidiaries and other Group companies.

Ratio of Female Managers* (Non-Consolidated)



*Includes number of women in managerial positions and women in senior roles.

Annual Paid Leave Acquisition Ratio (Non-Consolidated)

